ELIQUENTES LIFE SCIENCES

Bringing clarity to life sciences complexity

ELIQUENT Life Sciences.

Setting a new standard for regulatory clarity - from thought to finish.



Who is ELIQUENT?

ELIQUENT Life Sciences is a leading global regulatory, quality & safety consulting firm delivering integrated solutions across the product lifecycle. We are a premier team of regulatory experts delivering the solutions that life sciences innovators need to gain and maintain market authorization for their products.

Trusted **Partner**

ELIQUENT is the singular regulatory resource that clients around the world trust.

No matter your pathway position, regulatory requirements, global market or therapeutic area – ELIQUENT's integrated solutions align with your regulatory goals to unlock regulatory success.

Unprecedented Assembly

ELIQUENT's foundation is built on experts with the foremost strategic and technical skill.

Our unprecedented assembly of regulatory leaders, industry experts, and technical specialists collaborate seamlessly to deliver objective, reliable guidance across the product lifecycle.

Integrated **Solutions**

Our unique platform and team of cross-functional experts deliver integrated solutions that equip clients with a premier regulatory resource.

Together, we redefine regulatory consulting with integrated solutions that unlock success and clear the path to better health.



Why ELIQUENT?

ELIQUENT's full-service platform and team of cross-functional experts deliver integrated solutions that equip clients with a **premier** regulatory resource. Together, we redefine regulatory consulting and clear the path to better health.

Skilled



Our **unprecedented assembly** of global regulatory experts set the industry standard with an unmatched level of skill, capabilities, and insight.

Specialized



We specialize in life sciences. No matter the pathway or complexity of your challenge, our premier team of life science regulatory consultants have the skills to help.

Scale



Our carefully curated network of global experts enables the right **team**, with the right **expertise**, at the right **size**, in the right **location** to meet your needs.

Speed



When time is of the essence – around the corner or across the globe – our **agile expert teams** are ready on-demand for your most complex challenges.

Scope



Our capabilities run deep – the ELIQUENT team offers a rare blend of knowledge spanning therapeutic areas, regulatory pathways, quality systems, and global markets.



425+ years
of combined
experience at global
health authorities



John Taylor, J.D.

Quality & Compliance

20 + years at FDA



Sandra **Kweder**, M.D.

Drugs & Biologics

33+ years at **FDA**



David Elder
Quality & Compliance

23 + years at FDA



Celia Witten

Drugs & Biologics

17+ years at FDA



Mark Kramer
Combination Products

17+ years at FDA



Michele Dougherty, Ph.D.

Drugs & Biologics

10+ years at FDA



Heather Rosecrans

Medical Devices

33+ years at FDA



Kristen Grumet
Quality & Compliance
8+ years at FDA



Sarah McGarry, M.D.

Drugs & Biologics

18 + years at FDA



Chris **Leptak**, M.D., Ph.D.

Drugs & Biologics

14+ years at **FDA**



Mike Ryan

Medical Devices

21+ years at FDA



Donald Ashley, J.D.

Quality & Compliance

6+ years at FDA



Shelley **Gandhi**Pharmacovigilance and Safety

19+ years at MHRA



Brian Mayhew
Regulatory Policy
4+ years at FDA



Tom Berry, Pharm.D.

Quality & Compliance

20 + years at FDA



Steven **Bowen**, Ph.D.

Drugs & Biologics

8+ years at FDA



Lydia Martynec, M.D.

Drugs & Biologics

20+ years at FDA



Meredith Francis, J.D.

Drugs & Biologics

20 + years at FDA



Silvana Borges, M.D.

Drugs & Biologics

17+ years at FDA



Grace McNally
Quality & Compliance
30+ years at FDA



Robin Huff, Ph.D.

Drugs & Biologics

7+ years at FDA



Ann O'Connor
Combination Products

17+ years at HPRA



Dawn Wydner, Ph.D.

Quality & Compliance

10+ years at FDA



Brooke Higgins
Quality & Compliance
23 + years at FDA



Tiffany Lucas, Ph.D.

Drugs & Biologics

6+ years at FDA



Maya M. Davis, Ph.D.

Quality & Compliance

16+ years at FDA



Integrated Solutions

ELIQUENT's integrated suite of solutions enables a full-service engagement that delivers end-to-end support. **Together, we unlock regulatory excellence.**

Regulatory Affairs PV + Safety Quality & Compliance Solutions Solutions

From the earliest phases of development, through regulatory submissions, ELIQUENT guides companies to approval and beyond.

Customized global pharmacovigilance and safety solutions empower companies to operate with confidence.

Specialized solutions equip companies with best-in-class strategic support, technical expertise, and projectbased solutions. Unmatched level of credibility and trust when interacting with regulators and guiding companies to remediation solutions.

Network of handpicked, ready to deploy global experts ensure the right talent at the right place and time.



Comprehensive Capabilities

ELIQUENT is a trusted partner to global life science innovators. Why? Our unique platform goes beyond traditional consulting to deliver end-to-end solutions. No matter your pathway position, regulatory requirements, global market or therapeutic area – ELIQUENT's integrated solutions align with your regulatory goals to unlock success.



MarketSolutions

Guided by decades of experience, we understand what it takes to bring innovations to market.

Drugs & Biologics

Medical Devices & Diagnostics

Combination Products

Advanced Therapies & CGT

Cosmetics

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Radiopharmaceuticals



Pathway Solutions

Clients turn to our team of former regulators and industry leaders for objective guidance across the regulatory pathway.

Nonclinical

Preclinical

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Clinical

Regulatory Submissions

Manufacturing & Distribution

Post-Market Solutions

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GlobalSolutions

ELIQUENT'S established global presence spans the regulatory process and provides expert support across global markets.

Global Market Entry

United States

Europe Asia

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SpecializedSolutions

ELIQUENT provides specialized solutions that are tailored to the unique needs of the life sciences industry.

Industry Due Diligence

Regulatory Policy

Expert Training

Regulatory & Medical Writing

Litigation Support

Engineering & Quality Validation



Market Solutions

In the complex life sciences landscape, where innovation meets regulation, a trusted regulatory partner is paramount. No matter the therapeutic area, modality or market, our premier team of life science experts have the specialized skills to help.

Drugs & Biologics

ELIQUENT's team of experts provide strategic and technical guidance on drugs and biologics from product development to regulatory review and beyond post-market requirements.

Areas of expertise:

Monoclonal Antibodies Enzyme Replacement Therapies Biosimilars Tissue-Based Therapies Vaccines

Devices & Diagnostics

Leverage our team's extensive experience as you navigate the process of bringing new devices and diagnostics to market and manufacturing them to quality standards.

Areas of expertise:

Class I, II, and III devices Digital Health Molecular Diagnostics Immunoassays Laboratory Tests Companion Diagnostics

Advanced **Therapies & CGT**

Our team of regulatory and clinical experts apply their specialized skillset to move complex autologous or allogeneic therapies through the regulatory process into manufacturing and beyond.

Areas of expertise:

Gene therapy Somatic cell therapy Tissue-engineered therapies Combined advanced therapies

Combination **Products**

Unlock the full potential of your combination product. **ELIQUENT's supports** companies developing combo products with expert guidance throughout the combination product lifecycle.

Areas of expertise:

Single-entity, co-packaged, and cross-labeled products Drug-coated devices Drug delivery systems Companion Diagnostics

Radiopharmaceuticals

ELIQUENT understands and meets the unique challenges and opportunities facing radiopharmaceuticals complex oversight, shortlived isotopes, evolving global requirements, and cutting-edge scientific advancements.

Areas of expertise:

Regulatory submissions Market Authorization Strategy & Development Lifecycle Management Regulatory Compliance



Pathway Solutions

ELIQUENT guides innovators on their path to **approval and beyond**. As former regulators and industry leaders, our understanding of the product lifecycle is unrivaled. ELIQUENT's highly specialized experts provide both strategic direction and hands-on execution services to to support clients from the earliest phases of development to post-approval regulatory support.



Nonclinical & Preclinical Support

ELIQUENT's customized support guides companies through crucial nonclinical and preclinical development phases with precision and expertise.

Clinical Programs

With a proven track record of regulatory success, our team delivers objective guidance and unparalleled support for your complex clinical program.

Regulatory Submissions

ELIQUENT applies extensive regulatory experience to develop the best regulatory approach for a product and develop a comprehensive strategy to achieve a successful result.

Manufacturing & Distribution

strengthens systems with an eye toward optimizing processes, mitigating risks, and creating a culture of compliance, while meeting business objectives.

Post-Market & Lifecycle Support

Our industry-recognized experts deliver valuable insight throughout the product lifecycle to ensure sustained postmarket vigilance.



Global Solutions

ELIQUENT'S established and growing **global presence** spans the regulatory process and major markets. Our premier team of global regulatory experts support innovators across the U.S., Europe, and Asia.

United States

ELIQUENT is a leading FDA regulatory consulting firm. Our experts have shaped the landscape of FDA regulatory policy and strategy for decades. We bring this unrivaled knowledge and unique insight to our work with clients.

Global Market Expansion

ELIQUENT provides end-to-end solutions that support companies navigating complex global regulations. Whether launching a new product or expanding into new regions, ELIQUENT works with innovators to mitigate risks, streamline approvals, and maintain compliance across evolving regulatory landscapes.

Europe

With decades of experience in the European market, our team understands the intricacies of the European Medicines Agency (EMA) and offers tailored solutions that keep clients in lock-step with evolving global standards.

Asia

ELIQUENT offers regionally specialized solutions for innovators across Asia. Our team of highly specialized experts partner with innovators to develop a synchronized, global go-to-market approach that unlocks the full potential of the Asia market and leverages the strategic advantages of Japan's regulatory landscape.



Specialized Solutions

ELIQUENT's specialized solutions are tailored to the unique needs of the life sciences industry. Our experts deliver targeted support that helps clients overcome challenges, accelerate timelines, and maintain compliance.



Engineering & Quality Validation

Manufacturing optimization driven by commissioning, qualification, validation, and project management.



Industry **Due Diligence**

Empowering clients to confidently navigate opportunities with strategic decision making for both buy-side and sell-side transactions.



Regulatory & **Medical Writing**

From submission to launch, our clear, compliant narratives streamline approvals, reduce delays, and support global regulatory success.



Regulatory Policy & Intelligence

Solutions designed to advance stakeholder engagement, inform policy interpretation, and deliver global regulatory intelligence.



Expert Training Solutions

Customized training that empowers teams from the earliest phases of development through post-market support.



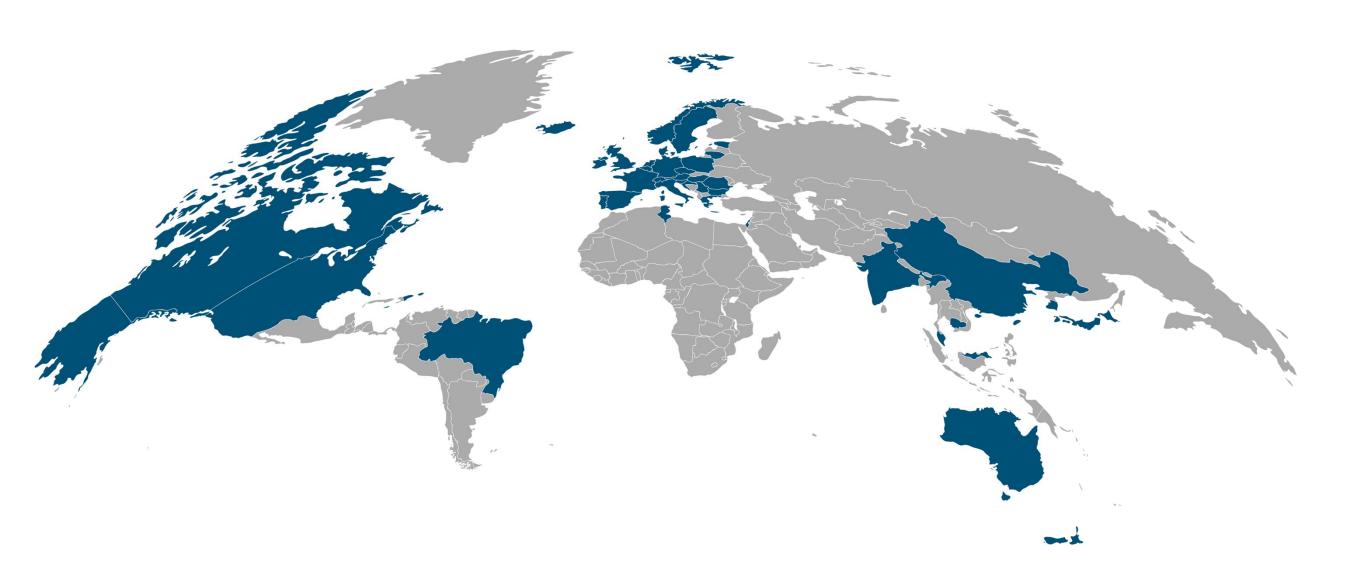
Litigation Support Services

Unmatched litigation support and expert witness services to support companies and their outside counsel in the midst of legal disputes.



ExpertiseBeyond Borders

Since 2022, ELIQUENT has provided expert support to clients across **51 countries** - ensuring seamless market access, regulatory solutions, and compliance worldwide.





Belgium

Brazil

Bulgaria

Cambodia

Canada

Cayman Islands

China

Croatia

Czech Republic

___ Denmark

Dominican Republic

Estonia

France

Germany

Greece

Hungary

lceland

India

Ireland

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Israel

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Japan

Jordan

Korea - South

Lithuania

Luxembourg

Malaysia Malaysia

Malta Malta

Mexico

Netherlands |

New Zealand

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Poland

Portugal

Puerto Rico

Romania

Serbia

Singapore

Slovenia

Spain

Sweden

Switzerland

Taiwan

Tunisia

United Kingdom

United States



ELIQUENT's integrated suite of solutions enables a full-service engagement that delivers end-to-end support.

Our full-service solutions include:

- Regulatory Affairs
- Pharmacovigilance
- Quality & Compliance
- Remediation Solutions
- Talent Solutions



The combined achievements and substantial qualifications of the ELIQUENT team enables a **full-service engagement** that delivers **end-to-end support**. Together, we unlock regulatory excellence.



From the earliest phases of innovation through regulatory submissions, to post-approval support, our robust blend of technical skill and clinical expertise guide companies to approval and beyond.

With a global approach that includes both strategic direction and hands-on global support, ELIQUENT's customized **Pharmacovigilance** services empower companies to operate with confidence.

ELIQUENT's team of highly specialized quality & compliance experts build customized solutions that equip companies with best-in-class strategic support, technical expertise, and project-based solutions.

Our team of respected professionals and global experts bring an unmatched level of credibility and trust when interacting with regulators and guiding companies to remediation solutions.

ELIQUENT's network of hand-picked, ready to deploy global experts gives you the ability to scale your team to the right size, with the right locations.





Regulatory AffairsSolutions

Guided by decades of regulatory and clinical experience, and firmly grounded in the principles of public health, ELIQUENT's team of experts is unmatched. Clients count on us to provide objective advice and valuable insight throughout the product lifecycle. **ELIQUENT's full-service regulatory affairs solutions include:**

Pipeline Review & Optimization	Skilled evaluation and prioritization to effectively manage regulatory risk	Regulatory Meetings & Communications	Actionable strategies and insight for milestone meetings and regulatory communication
Clinical Programs	Specialized guidance and strategic design of nonclinical, pre-clinical, and clinical programs	Regulatory Policy Guidance	Customized solutions to understand, implement, and comply with regulatory policies and programs
CMC Strategy	Risk-based design and effective implementation of phase-appropriate CMC solutions	Marketing, Promotion & Labeling	Strategic direction on labeling requirements, promotional materials, and marketing programs
Pathway Decisions	Expert support on product classifications, special designations, and expedited program pathways	Lifecycle Support	Valuable expertise throughout the product lifecycle, including post-approval requirements and commitments



Integrated Solutions



Pharmacovigilance & Risk Management

ELIQUENT's pharmacovigilance capabilities are the industry gold-standard. Our expert team optimizes practices to ensure consistency, compliance, and operational efficiency, while aligning with evolving global demands. **ELIQUENT's full-service pharmacovigilance solutions include:**

Technology Enablement ELIQUENT modernizes
pharmacovigilance systems to align
with business goals and ensure scalable,
compliant performance.

Operational Harmonization Our experts drive compliant, scalable safety operations by aligning people, processes, and performance across global teams.

Safety System Modernization Our team delivers inspection-ready pharmacovigilance systems that streamline data, support oversight, and scale with compliance.

Risk Management ELIQUENT embeds proactive, lifecyclewide risk management to strengthen safety strategy and ensure compliance.

Compliance Capabilities ELIQUENT ensures inspection readiness and practical solutions to keep safety operations ahead of regulatory expectations.

Organizational & Talent Solutions

We build scalable pharmacovigilance teams - equipping your organization to lead in a dynamic regulatory environment.





Quality & Compliance Solutions

A strong quality program is a cornerstone of regulatory success. With decades of experience and a track record of success, ELIQUENT is the industry leader in quality and compliance capabilities. Our team of unmatched experts guide companies to sustainable quality and regulatory excellence. **ELIQUENT full-service quality and compliance solutions include:**

Quality Systems

Objective evaluation and expert direction on quality system design, optimization & implementation

Good Clinical Practices

Risk-based methodology applied to the design and improvement of clinical quality systems

Inspectional Readiness

Customized strategies to prepare for inspections and align with regulatory expectations

Laboratory Controls & Data Integrity Systems

Tailored solutions to ensure data integrity and manufacturing performance

Compliance & Enforcement Actions Proven expertise when responding to regulatory compliance & enforcement actions

Regulatory Meetings & Communications

Valuable guidance on regulatory communications, meetings, and correspondence

Supply Chain Optimization

Skilled support to evaluate and strengthen supply chain management practices

Engineering & Quality Validation

Manufacturing optimization driven by commissioning, qualification, validation, and project management.





RemediationSolutions

ELIQUENT's team of respected professionals, along with a network of ready to deploy experts, work with companies to investigate, identify, resolve, and prevent both acute and systemic issues at regulated facilities. Together, we equip clients with the informed, objective guidance to detect and solve compliance problems earlier and more effectively. **ELIQUENT's full-service remediation solutions include:**

Compliar	nce
Assessme	nts

Strategic and technical evaluations to identify areas of non-compliance & mitigate other potential risks

Rapid Response Immediate deployment of compliance experts to provide valuable on-site support when time is of the essence

Customized Solutions

Actionable remediation plans to correct known problems, prevent future occurrences, and meet regulatory expectations

Comprehensive Communications Valuable direction when interacting with and effectively responding to regulatory communications Corrective Action Plans

Design and enable action plans that are both effective and sustainable for your business

Implementation Expertise

Tailored support to implement both acute and systemic improvements across facilities and product lines

On-Demand & On-Site

Skilled resources ready to support implementation plans, sustain compliance, and respond to evolving demands

Maintenance & Monitoring

Uphold the integrity of implemented practices with ongoing monitoring and maintenance

Third-Party Reporting

Trusted third-party reporting of progress against improvement commitments





TalentSolutions

ELIQUENT's team of respected professionals, along with a network of ready to deploy global experts, possess the unmatched ability to solve the most technical challenges on a global scale. When on-site support is needed, ELIQUENT's Talent Solutions mobilize a tailored team, anywhere in the world, in as little as one week. Our handpicked network ensures the right talent at the right place and time. **ELIQUENT's full-service talent solutions include:**

Interim Leadership Enabling organizations to fill temporary leadership gaps with skilled professionals and an eye toward regulatory success.

Project Based Teams The expertise, leadership, and support needed to successfully execute project-based objectives on time, within budget, and to the highest quality standards.

Contractor Interim Staffing Designed for organizations addressing immediate staffing needs. Our team of experts bridge skills gaps, manage workload fluctuations, and execute specific project initiatives.

FSP Outsourcing

RPO Solutions ELIQUENT's Functional Service Provider (FSP) outsourcing solutions provide organizations with custom solutions that deliver specialized expertise, flexible engagement models, and an eye toward meeting your business objectives.

ELIQUENT'S Recruitment Process Outsourcing (RPO) Solutions provide a streamlined recruitment process that attracts top talent and builds high-performing teams capable of driving business success.





Your premier regulatory resource – from thought to finish.

ELIQUEN1.com